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Learning From Those on the Other Side of Claims Negotiation: Persuasive, Professional, and Ethical Techniques of Adjustment for the Policyholder

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When it comes to claims negotiations with the insurer, I think I...

- 1. Am a very persuasive person
- 2. Can hold my own
- 3. Could use some help!



When it comes to how the insurance company adjuster views me, I think I...

- 1. Am seen as a true professional
- 2. Could use some pointers on professionalism
- 3. Am more effective because I am not professional



When it comes to claims negotiating with the insurer, I think I..

- 1. Am a very ethical person
- 2. Could use a refresher on ethics
- 3. Do whatever it takes to settle the claim



When it comes to learning from those on the Other Side, I....

- Think it's helpful to understand from their perspective.
   It will make me a better public adjuster.
- 2. Couldn't care less!
  Those people don't have anything to offer me.



#### What does "Professional" mean?

- •Types of work that, to be performed well, require a high degree of knowledge, skill, sound judgment, and constant practice
- •Set of qualities of one's personal behavior in work related situations
  - Exhibiting a courteous, conscientious, and generally businesslike manner in the workplace



Do you, as a public adjuster, perform in a professional manner?

- 1. Absolutely!
- 2. Most of the time
- 3. It can be hard some times in some situations
- 4. I do what needs to be done to settle a claim



Do you think the majority of your peers perform in a professional manner?

- 1. Yes. I am proud of my fellow public adjusters' behavior
- 2. For the most part
- 3. Our profession needs help!



# What are the 7 Steps in Professional Conduct in the U.S. business?



#### **Professional Conduct**

1. Individualistic, yet Restrained

-Individualism is not license to behave in an unrestrained manner

-Good professional behavior is guided by the social and business related expectations of others



## **Balancing Act**

One must demonstrate one's individualism and independence, but also observe prevailing social norms and the expectations of business associates



#### **Professional Conduct**

- 2. Egalitarian, yet Respectful
  - People "just like you and me," common humanity
  - Rights and privileges at different hierarchical level



## **Balancing Act**

Being aware of hierarchy, but knowing when to behave as an equal



#### **Professional Conduct**

- 3. Assertive, yet Sensitive
  - Self reliance and directness are admired
  - Awareness of the likely effect on others of varying levels of assertiveness



# **Balancing Act**

Learning how to temper and modulate one's behavior



#### **Professional Conduct**

- 4. Accurate, yet Tactful
  - Communication is congruent with Reality
  - Being sensitive to the feelings and reputation of others



## **Balancing Act**

Revealing shortcomings should be restricted to only those directly involved



#### **Professional Conduct**

- 5. Punctual, yet Patient
  - High consciousness of passage of time
  - Being sensitive to others' workload and responsibilities



## **Balancing Act**

Respecting others' schedules and deadlines and not constantly prodding them along



#### **Professional Conduct**

- 6. Warm, yet Cool
  - Interpersonal warmth: routine, expected, often superficial
  - Reacting rationally and neutrally to unusual events and behavior, including emotionally upsetting situations and even well-intentioned criticism of oneself



## **Balancing Act**

Showing positive regard toward others while avoiding any energetic, agitated display of deep feelings, especially anger



#### **Professional Conduct**

- 7. Optimal, yet Practical
  - Complete excellence is the goal
  - Perfection is not "perfect' if it requires impractical actions or tasks to make it happen



## **Balancing Act**

Achieving the best results but acknowledging what it takes to make it work



#### **Common Pitfalls**

Written Correspondence

- Promptness
  - Courteous and Effective Verbal Exchange
- Impression of expertise



# **Chip's Pointers**

# Written Correspondence

- 1. Never use "Bad Faith"
- 2. Use "suggest"
- 3. Use "please look at it from...."
- 4. "We are working toward a common purpose"



#### **Common Pitfalls**

# Meeting Deadlines

- Persuasive
- Promptness



# **Chip's Pointers**

# Meeting deadlines

- 1. "We know we both agree promptness has to be accomplished"
- 2. Items "in hand"



## **Common Pitfalls**

Verbal Exchanges

1.Courteous

2.Effective



**Chip's Pointers** 

Verbal Exchanges

CALM in disagreement



**Chip's Pointers** 

Verbal Exchanges

Authentic



Chip's Pointers

Verbal Exchanges

Genuine



**Chip's Pointers** 

Verbal Exchanges

Listen FIRST



# Chip's Pointers

Verbal Exchanges

"I appreciate what you have to say"



**Chip's Pointers** 

Verbal Exchanges

And "Come to Agreement" "Bridge the...."



# **Chip's Pointers**

Verbal Exchanges

Enthusiastic in position – a True Believer



**Chip's Pointers** 

Verbal Exchanges

Why outcome helps opponent



**Chip's Pointers** 

Verbal Exchanges

Respectful



# Ethical



## **Chip's Pointers**

- 1. Do not argue Cases
- 2. Do not argue Statutes
- 3. Be Honest



**Routine Areas of Disagreement** 

Conditions Precedent v. Cooperation Clauses



**Routine Areas of Disagreement** 

Conditions Precedent v. Cooperation Clauses

Policy Declaration Page



## **Chip's Pointers**

- 1. Blame it on Chip
- 2. I have to ask
- 3. You will get a civil remedy letter



# **Routine Areas of Disagreement**

Conditions Precedent v. Cooperation Clauses

**EUOs and Sworn Proofs of Loss** 



## **Chip's Pointers**

- 1. Get agreement to keep inexpensive for adjuster
- 2. Find out what adjuster needs to pay the claim
- 3. Show willingness to do hard work
- 4. Downside of Attorneys



## **FAPIA and Professionalism**

Professionalism

-Membership standards

-Professionalism is taught

-Professionalism is awarded



## **Final Thoughts**

- Professionalism is Taught
- Professionalism is more than Ethical Compliance
- Focus of Seminars
  - -More mentor teaching
  - -Teach financial gains derived from professionalism



Promotion of Professionalism.....

- 1. Is to Kumbaya and Not Attainable
- 2. Is attainable as an Individual only
- 3. Can be attainable as a Normal Course of Conduct



As to the Promotion of Professionalism....

- I am willing to try to make it a Normal Course of Conduct
- 2. I think it's a Waste of Time
- 3. I am willing to try, but will probably fail

